Health Infrastructure's Regional Portfolio

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NSW Health Infrastructure

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NSW GOVERNMENT Health Infrastructure

Agenda

Agenda

- About HI
- Our Rural & Regional Portfolio
- Our Rural & Regional Pipeline
- New Works & Works in Progress
- Working With Us

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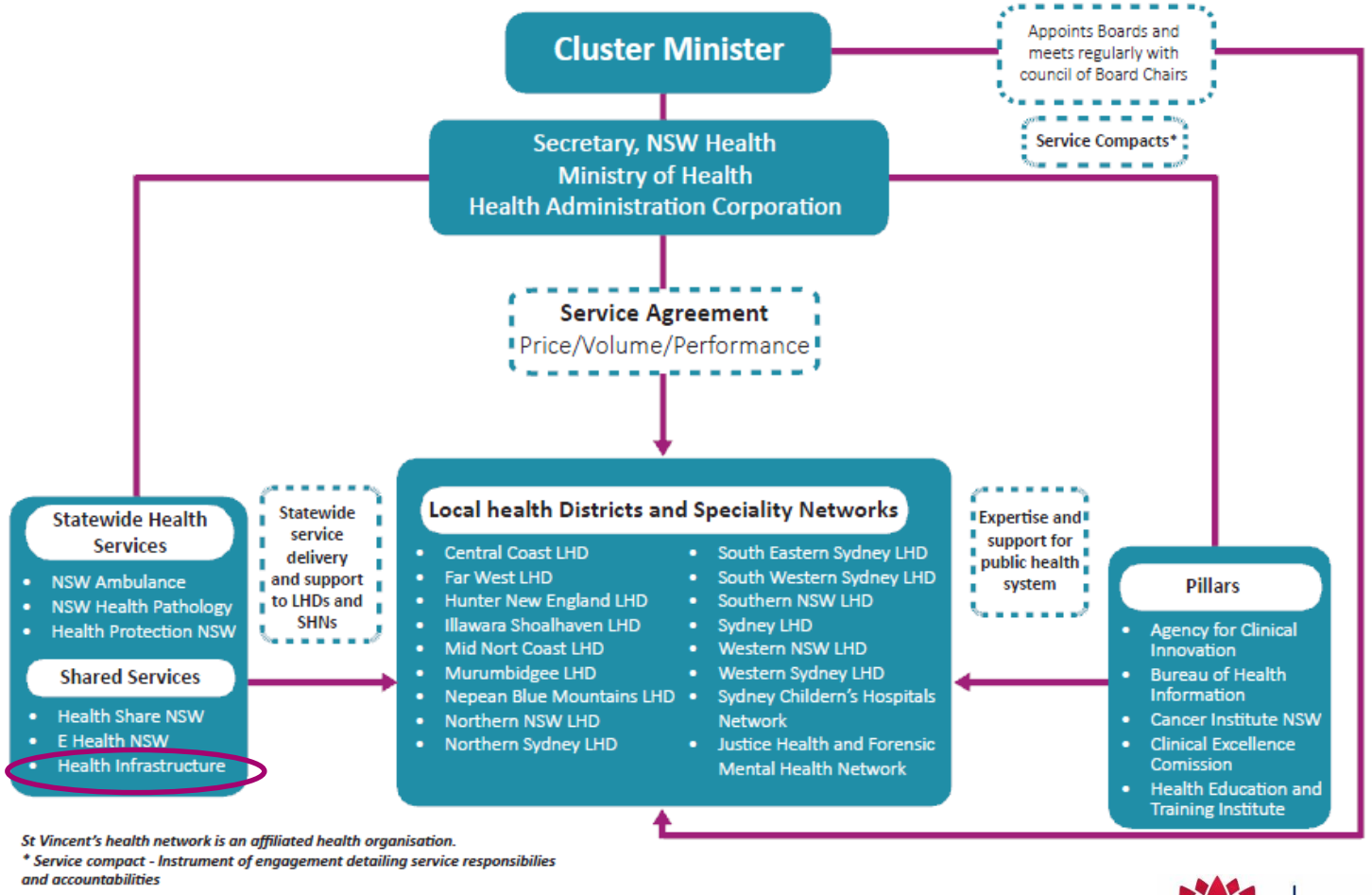
About Health Infrastructure

HI's Vision & Values

NSW Health Structure



St Vincent's health network is an affiliated health organisation.
** Service compact - Instrument of engagement detailing service responsibilies and accountabilities*

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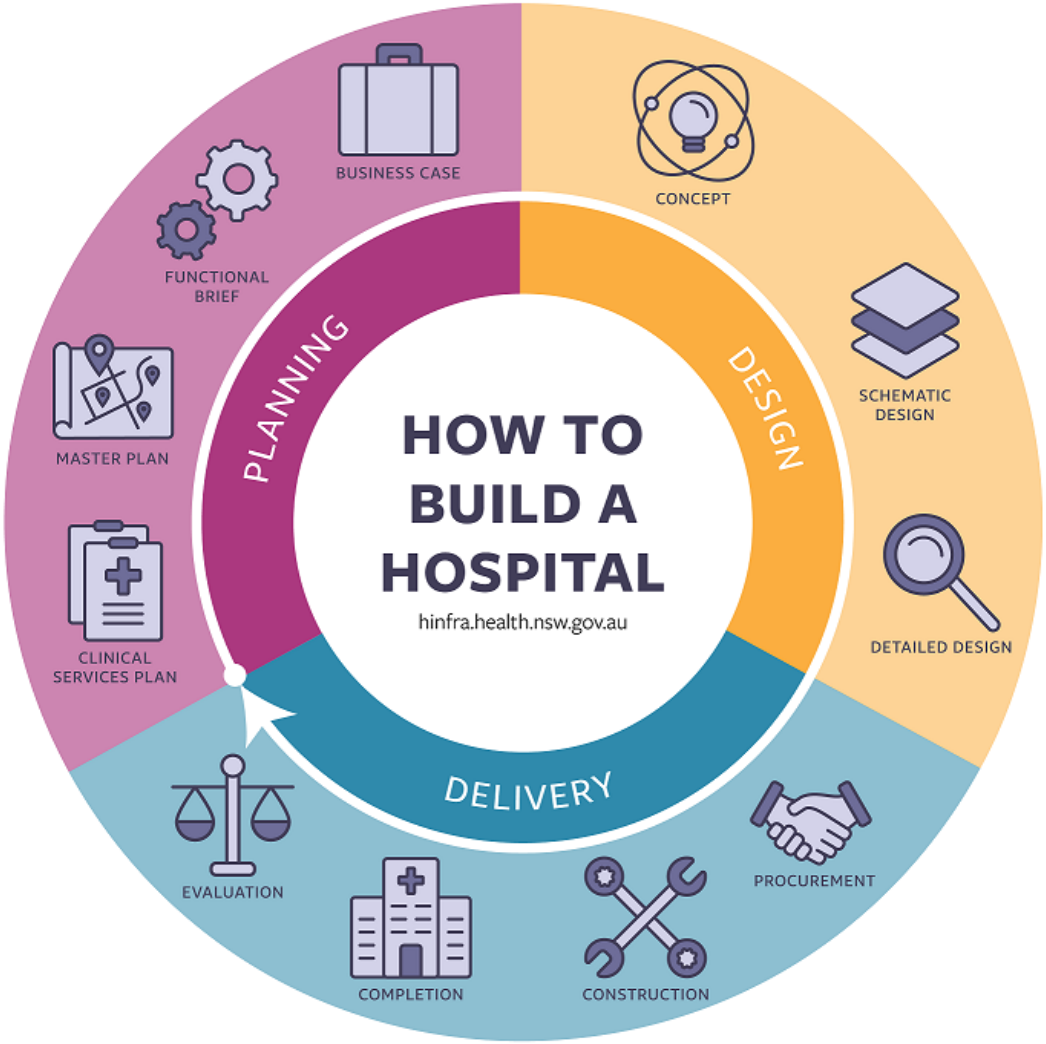
How to Build a Hospital



http://www.hinfra.health.nsw.gov.au/how_to_build_a_hospital

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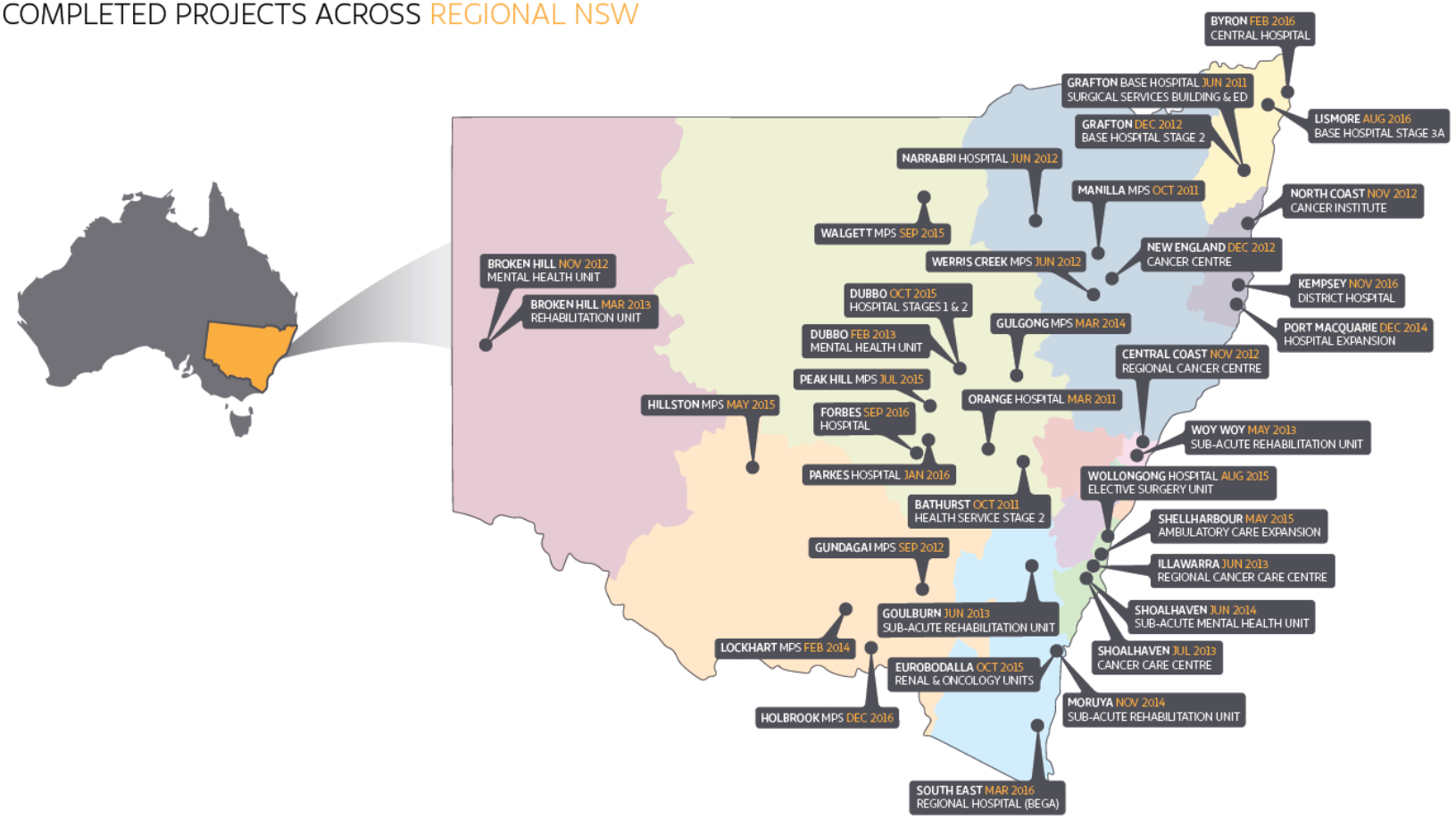
Our Rural & Regional Projects

Completed Regional Projects

HEALTH INFRASTRUCTURE

COMPLETED PROJECTS ACROSS REGIONAL NSW



COMPLETED PROJECTS

Note: Completed car parks are not included in this map

FAR WEST LHD | WESTERN NSW LHD | MURRUMBIDGEE LHD | HUNTER NEW ENGLAND LHD | NORTHERN NSW LHD

MID NORTH COAST LHD | CENTRAL COAST LHD | ILLAWARRA SHOALHAVEN LHD | SOUTHERN NSW LHD

FEBRUARY 2017

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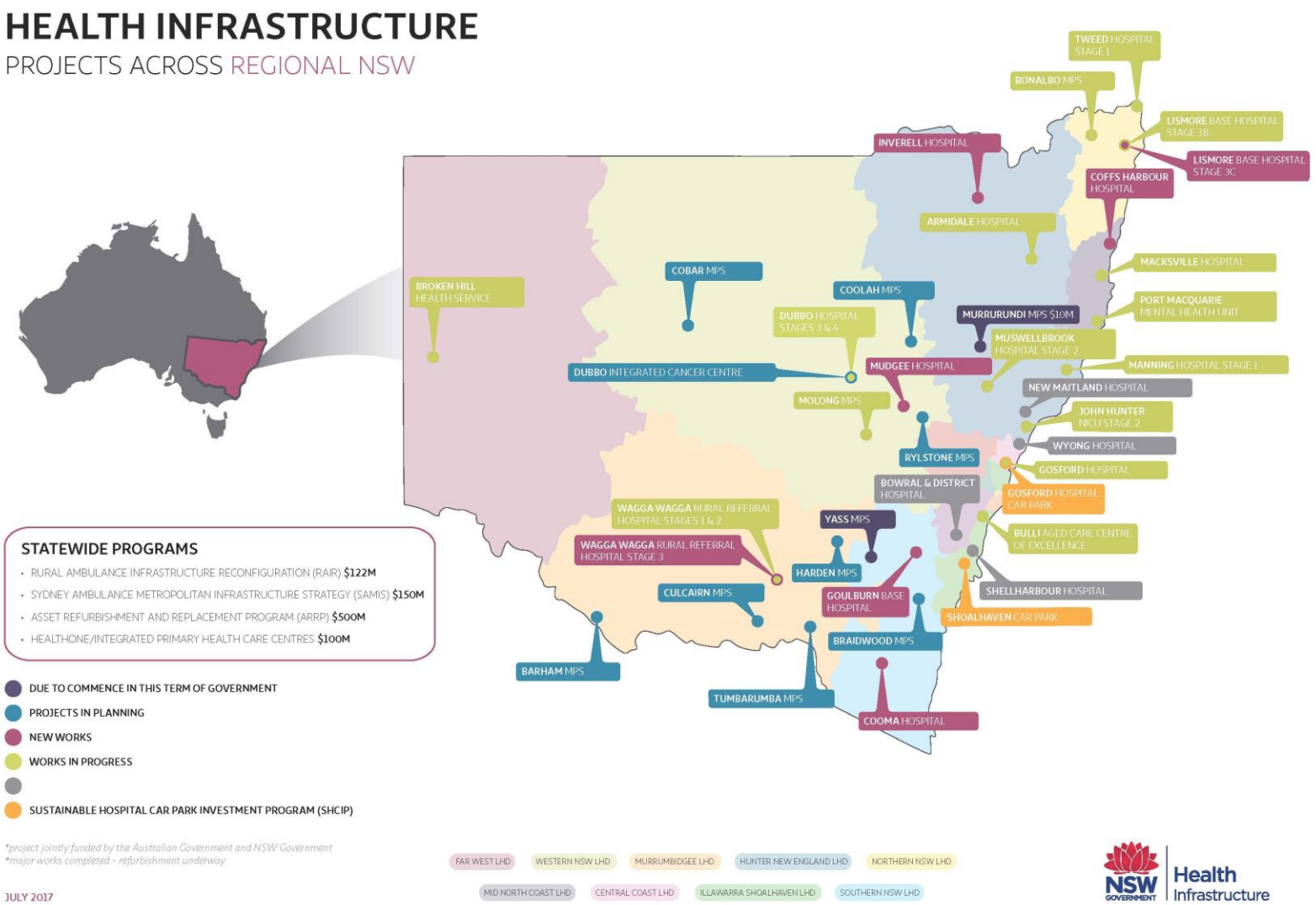
Regional Works in Progress



Our Rural & Regional Pipeline

2017-18 Budget

- A record investment of more than **$7.7bn** will be delivered in the next four years.

- This is an additional **$2.8bn** over the four years to 2020-21, an increase of more than 50 percent.

- The total capital works program in 2017-18 is almost **$1.7bn**.
  - ✓ **$553.9mn** is for capital infrastructure in Rural and Regional NSW.

- The total value of capital projects starting in 2017-18 is over **$5.2bn**.
  - ✓ **$2.1bn** for projects in Rural and Regional NSW.

- Health Infrastructure is managing a **$10bn pipeline** of work.

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New Works – Rural & Regional

New Works 2017-18

Project	Start	Complete	ETC $000	Allocation 2017-18 $000
Coffs Harbour Hospital Expansion	2017	2021	156,000	5,000
Cooma Hospital Redevelopment	2017	2020	10,000	1,500
Goulburn Hospital Redevelopment	2017	2021	120,000	10,200
Inverell Hospital Redevelopment	2017	2020	30,000	5,000
Lismore Hospital Redevelopment 3C – includes ICU	2017	2020	52,500	5,000
Macksville Hospital – balance for greenfield option	2017	2018	23,000	23,000
Maitland Hospital	2017	2024	450,000	5,000

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New Works 2017-18

Project	Start	Complete	ETC $000	Allocation 2017-18 $000
Mudgee Hospital Redevelopment	2017	2020	70,200	8,000
Planning Future New Works (Rouse Hill, Griffith, Tumut, Liverpool, Statewide Mental Health Program and St George)	2017	2018	15,000	15,000
Shellharbour Hospital Redevelopment Stage 1	2017	2022	250,600	5,000
Shoalhaven Hospital Car Park	2017	2019	9,840	4,368
Tweed Hospital and Integrated Ambulatory Services Redevelopment	2017	2025	534,131	2,525
Wagga Wagga Hospital Redevelopment Stage 3	2017	2022	170,000	4,000
Wyong Hospital Redevelopment Stage 1	2017	2021	200,000	10,000

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Southern NSW LHD

COOMA
Hospital Redevelopment

NEW WORKS

In March 2015 the NSW Government announced $10 million towards the Cooma Hospital Redevelopment project.

A portion of planning funds in the 2016/17 Budget was allocated to begin planning for the project with a further $15 million committed in the 2017/18 Budget.

OVERVIEW

The redevelopment will provide enhanced services, facilities and care to patients.

Local doctors, nurses, allied health and support staff will be consulted throughout the planning process to provide input into the redevelopment.

SCOPE

Pending Business Case approval the redevelopment may include:

- new ambulatory care centre
- replacement and reconfiguration of existing infrastructure including emergency, radiology and maternity services

Southern NSW LHD

GOULBURN
Base Hospital Redevelopment

NEW WORKS

$120 M

In March 2015 the NSW Government announced $120 million towards the Goulburn Base Hospital Redevelopment project.

This includes $10.2 million in the 2017/18 Budget.

OVERVIEW

The Minister announced on 15 September 2016 that the Government will seek expressions of interest from potential private sector partners, to facilitate the Goulburn Base Hospital Redevelopment as part of the Health Partnerships program.

As there was not sufficient interest received to give the NSW Government confidence that better outcomes could be achieved, the project thus will be built traditionally and construction will begin within this term of Government.

The Southern NSW Local Health District has outlined its service objectives and requirements for the redevelopment in the Clinical Services Plan.

The Preliminary Business Case was finalised in mid 2015.

Engagement with staff and the medical advisory council will continue, and broader engagement with the community is scheduled to continue throughout 2017.

The Final Business Case identifies the best approach for the redevelopment and has been submitted to the Ministry of Health for review.

SCOPE

- emergency department, unplanned ambulatory care and medical imaging
- critical care including intensive care unit and theatres
- all new inpatient accommodation to include maternity and birthing, paediatric inpatient unit, acute and sub-acute wards, and palliative care.
- ambulatory care services including oncology, outpatient services and specialist clinics
- medical imaging and pharmacy

Murrumbidgee LHD

WAGGA WAGGA
Rural Referral Hospital Redevelopment – Stage 3

NEW WORKS

$170 M

In February 2015 the NSW Government announced $170 million to deliver the Wagga Wagga Health Service Redevelopment – Stage 3.

The 2017/18 Budget allocated $4 million to the redevelopment.

OVERVIEW

Stage 3 of the redevelopment will bring to fruition the overall Wagga Wagga Rural Referral Hospital Redevelopment, following completion of the $282 million Stage 1 and 2 redevelopment for the delivery of contemporary and integrated health services.

In February 2017 the Premier announced that demolition works for Stage 3 will be brought forward to enable a continuous build on site.

SCOPE

- ambulatory care
- aboriginal health
- allied health
- clinical offices
- clinics
- community and mental health
- education/library
- oral health
- rehabilitation services
- renal

HealthOne Strategy

HEALTHONE/INTEGRATED PRIMARY HEALTH CARE CENTRES

Strategy

NEW WORKS

$100 M

Under the HealthOne/Integrated Primary Health Care Strategy, $100 million will be invested in 20 'one stop shops,' facilitating community health care in metropolitan and regional areas.

OVERVIEW

HealthOne/Integrated Primary Health Care Centres will bring together a variety of healthcare providers to improve patient access to services at the local community level and increase overall efficiency.

Health Infrastructure is currently confirming the scope and project prioritisation with the Ministry of Health.

Healthone outcomes are dependent upon funding allocation and individual LHD priorities.

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Illawarra Shoalhaven LHD

SHELLHARBOUR
Hospital Redevelopment

HEALTH PARTNERSHIPS

$251M

The NSW Government has committed $251 million to the Shellharbour Hospital Redevelopment project, with works commencing in this term of government.

$5 million has been allocated as part of the 2017/18 Budget to progress the project.

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Works in Progress – Rural & Regional

Works in Progress 2017-18

Project	Start	Complete	ETC $000	Allocation 2017-18 $000
Armidale Hospital Redevelopment	2015	2019	60,000	29,543
Bowral Hospital Redevelopment	2015	2020	50,000	5,000
Broken Hill Hospital and Dental Facility Reconfiguration	2015	2020	30,000	9,619
Bulli Hospital Aged Care Centre of Excellence	2015	2019	37,100	20,965
Dubbo Hospital – Stages 1 and 2	2011	2019	91,300	5,700
Dubbo Hospital – Stages 3 and 4	2016	2021	150,000	37,781
Gosford Hospital Redevelopment	2014	2020	348,000	87,241
John Hunter Children's Hospital NICU (Stages 2 and 3)	2016	2020	18,000	7,956
Lismore Base Hospital Redevelopment Stage 3A and 3B	2013	2020	260,250	27,781

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Works in Progress 2017-18

Project	Start	Complete	ETC $000	Allocation 2017-18 $000
Macksville Hospital Redevelopment	2015	2019	50,000	25,980
Manning Hospital Redevelopment Stage 1 (Renal and Oncology)	2015	2020	20,000	9,869
MPS Strategy Stage 5 Planning and Development	2013	2019	31,294	13,836
Multipurpose Services (MPS) Strategy Stage 5	2015	2022	300,000	59,592
Muswellbrook Hospital Redevelopment Stage 2	2015	2020	19,975	13,063
Port Macquarie Mental Health Expansion	2016	2019	15,416	10,574
Rural Ambulance Infrastructure Reconfiguration	2015	2022	122,120	34,991
Tweed Hospital Redevelopment Stage 1	2016	2019	48,160	21,968
Wagga Wagga Rural Referral Hospital	2011	2019	268,989	6,122

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Works in Progress 2017-18

Project	Start	Complete	ETC $000	Allocation 2017-18 $000
HealthOne / Integrated Primary Healthcare Centres				
HealthOne Strategy	2016	2022	100,000	2,657
HealthOne Planning and Development	2015	2018	2,000	638

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Illawarra Shoalhaven LHD

BULLI
Aged Care Centre of Excellence

WORKS IN PROGRESS

$50.4 M

In March 2015 the NSW Government announced $33.8 million toward the transformation of Bulli Hospital into an Aged Care Centre of Excellence.

The project is funded by NSW Health providing $19.3 million with an additional $14.5 million from the Restart Illawarra Infrastructure Fund. IRT has agreed in principle to contribute $16.6 million to the project.

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Murrumbidgee LHD

WAGGA WAGGA

WORKS IN PROGRESS

Rural Referral Hospital Redevelopment – Stages 1 & 2

$282 M

This $282.1 million redevelopment includes $215 million from the NSW Government and $55.1 million from the Commonwealth Government's Health and Hospitals Fund.

A further $12 million was allocated from the Australian Government under the COAG New Acute Beds Guarantee for 20 sub-acute mental health beds.

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Programs – Rural & Regional

Multipurpose Service Program

Site	LHD	Status
Braidwood	Southern NSW	Planning underway
Yass	Southern NSW	Planning expected to be completed in September 2017
Barham	Murrumbidgee	Design Development to commence in July 2017
Culcairn	Murrumbidgee	Construction commenced March 2017
Holbrook	Murrumbidgee	Construction completed December 2016
Tocumwal	Murrumbidgee	Construction completed April 2017
Tumbarumba	Murrumbidgee	Project to be tendered in July 2017
Harden	Murrumbidgee	Planning to be completed based on traditional MPS model. Further planning to commence investigating alternate service provision with adjacent aged care provider

Rural Ambulance Infrastructure Reconfiguration Program

In Planning	Due to commence Construction	Construction Complete
Bathurst	Bay & Basin (Jervis Bay)	Ardlethan*
Cootamundra	Berry	Coolamon*
Cowra	Griffith	Harden*
Goulburn	Kiama	Wagga Wagga
Grenfell		
Yass		

*Operational commissioning

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Working with HI

Procurement Methodologies

- Early Contractor Involvement
- Design Finalisation Contract
- Lessons Learned

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Non-price tender assessment

- Contractors engaged on all projects must meet or exceed targets for training management, apprenticeships and Aboriginal participation.

- Strong emphasis on non-price tender assessment criteria, including:

  - ✓ Aboriginal participation
  - ✓ Training
  - ✓ Apprenticeships
  - ✓ Local industry participation

- Both direct and indirect Aboriginal participation.

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South East Regional Hospital at Bega

- Brookfield Multiplex partnered with the Bega Local Aboriginal Land Council to provide a 12 month construction-based traineeship program

- Traineeships accounted for more than 10% of total labour hours, and indigenous participation accounted for a further 10%, on the $187 million South East Regional Hospital at Bega.

Tamworth Hospital Redevelopment

- Indigenous participation accounting for over 5% of total labour hours, and training and traineeships making up more than 20% of total labour hours, on the $211 million Tamworth Hospital Redevelopment.

- Local industry participation:
  - For Main Works 2 = 43% of total workforce
  - For Main Works 3 = 38% of total workforce

Byron Central Hospital

- Traineeships consistently exceeded a 20% target of labour hours at the $88 million Byron Central Hospital project, and indigenous participation exceeded the 8% target.

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Any Questions?

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