



HEALTH INFRASTRUCTURE 2020

# INDUSTRY BRIEFING

Health infrastructure in a changing world







## FROM OUR CHIEF EXECUTIVE

As we close 2020, we reflect on a year that changed all of our worlds – starting with bushfires and floods and, by March, challenging us all to stay safe and well and keep delivering for the people of NSW in the face of the COVID-19 global pandemic.

Through all this the Australian healthcare landscape is undergoing significant transformation, changing healthcare delivery and the infrastructure needed to support health services.

Looking forward to 2021 and beyond, to respond to this changing landscape and support NSW's economic recovery, Health Infrastructure is again tasked with delivering Australia's largest health infrastructure pipeline – a record \$10.7 billion to 2023-24.

More than 100 health infrastructure projects are underway as a result of this unprecedented investment, with almost two thirds of these located in rural and regional NSW.

Our focus continues to be planning and delivering hospital infrastructure but with greater emphasis on all aspects of sustainability and building smart hospitals across the whole asset lifecycle.

We are increasing our efforts in supporting NSW Health make better use of health assets, as well as broadening our work in health precincts and commercial partnerships and in doing so, further helping to stimulate local economies and deliver long term social benefits.

We believe strong, effective collaboration and partnerships with industry are essential to successful delivery of our capital works portfolio and achieving integrated, innovative and sustainable solutions.

We are committed to working closely with you, as partners, on our existing and new projects, so that together we may deliver fit-for-purpose health facilities that meet the changing needs of the NSW community.

Stay safe,  
**REBECCA WARK**



## OUR STRATEGIC DIRECTION

As we embark on our record pipeline, our remit is clear to ensure the financial, social and environmental sustainability of the health system together with achieving best value asset and infrastructure solutions.

Our Corporate Strategy 2021-2025 sets new directions and clear priorities for our future.

The core focus continues to be planning and delivering our health capital works program, but with a greater focus on:



Asset and facility advisory services to inform asset management and capital investment across NSW Health.



Sustainability and whole-of-lifecycle considerations to drive innovation and more efficient facilities that are affordable to run.



Precincts development and commercial operations to harness partnership and investment opportunities.

## TEN POINT COMMITMENT

As one of the organisations engaged in the delivery of a large long-term pipeline of infrastructure investment, Health Infrastructure is committed to the actions outlined in NSW Government's *Ten Point Commitment to the Construction Sector*, which guides government and industry to work more effectively together on shared objectives and goals.

We actively participate in the Construction Leadership Group and, in an Implementation Statement, record how the Ten Point Commitment is being effectively embedded in our projects across areas like procurement, risk, bid costs, skills and training and industry diversity. We're proud that the Australian Constructors Association recently responded to INSW scorecard report commending Health Infrastructure as "a standout performer across all 10 Points".



## COLLABORATIVE PROCUREMENT

As part of our response to the NSW Government's *Ten Point Commitment to the Construction Sector*, we are working to procure and manage projects in a more collaborative way.

Sharing our pipeline of upcoming opportunities is part of that and 2021 will see many new opportunities for contractors and consultants to tender on Health Infrastructure projects.

To be considered for tender panels associated with the new opportunities outlined in this document, there are separate processes for consultants (which for this purpose includes Architects and Project Managers) and for contractors. These processes are explained below.

### Architects and Project Managers

To enable firms to provide input into which tender panels they may be considered for, we are running a targeted and short Statement of Participation process during December 2020, for the immediate pipeline of projects.

Architects and Project Managers will be invited to review the upcoming tender opportunities and nominate and prioritise which projects they seek to be considered for. This information will be used by the Health Infrastructure Tender Selection Committee to confirm the tender panels for each individual project.

Organisations on the NSW Government Prequalification Scheme for Consultants in Construction, who have capability in the health sector, are invited to submit to this Statement of Participation process. To encourage new players to the market, organisations who are in the process of applying for the Prequalification Scheme are welcome to participate.

### Other consultants

Tender lists for other disciplines will be developed by the Health Infrastructure Tender Selection Committee. Where applicable, organisations should ensure they are on the NSW Government prequalification panel and may wish to submit a short statement of general interest no more than five pages to [HI-Industry@health.nsw.gov.au](mailto:HI-Industry@health.nsw.gov.au).

### Contractors

Health Infrastructure recently established a new Construction Services Contractor Procurement List, which from August 2020 is being used for all construction and related works with estimated values over \$9 million.

This list is open for applications and contractors can apply to be added at any time. Information can be found on the Health Infrastructure website and the NSW eTenders website.

Further consultation with contractors will be undertaken as required during 2021, to inform the selection of tender panels.

## PIPELINE TENDERS SCHEDULE

Below is Health Infrastructure's projected pipeline of work to 2022 yet to be awarded, based on current projects listed as planning projects, new works or WIP in 2020/21 Budget. It is not an overview of all projects in the pipeline. The table indicates when different contract packages are expected to be market ready. The corresponding keys indicate work package, program, estimated value and current phase.

**Please note: The information provided is subject to change.**

WORK PACKAGE	PROGRAM	CURRENT PHASE
PM PROJECT MANAGEMENT	Individual project is provided as a range.	P PLANNING
CM COST MANAGEMENT		C CONSTRUCTION
AR ARCHITECT		
ES ENGINEERING SERVICES		
EW EARLY WORKS CONSTRUCTION	\$700M Statewide Mental Health Infrastructure Program	
MW MAIN WORKS CONSTRUCTION	\$184M Sydney Ambulance Metropolitan Infrastructure Strategy Program	
	\$100M Rural Ambulance Infrastructure Reconfiguration Stage 2 Program	
	\$100M HealthOne Strategy	

PROJECT	PROGRAM	VALUE*	CURRENT PHASE	2021				2022					
				Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
BLACKTOWN HOSPITAL BUNYA WARD	NA	\$50M to \$100M^	P	AR		MW							
BOWRAL & DISTRICT HOSPITAL REDEVELOPMENT STAGE 2	NA	\$55M	P	PM AR				MW					
CONCORD HOSPITAL REDEVELOPMENT CAR PARK	NA	\$32.4M	P	PM AR					MW				
COWRA HOSPITAL REDEVELOPMENT	NA	\$70.2M	P	PM AR CM	ES				EW				MW
EUROBODALLA HEALTH SERVICE DEVELOPMENT	NA	\$200M	P	ES					EW				MW
GLEN INNES HOSPITAL UPGRADE	NA	\$20M	P	PM CM AR	ES								MW

\*ESTIMATED TOTAL PROJECT COST AS IN THE NSW BUDGET 2020-21  
^THESE ARE PART OF THE PROGRAM OF WORKS





PROJECT	PROGRAM	VALUE*	CURRENT PHASE	2021				2022					
				Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
GREEN SQUARE HEALTHONE	+	<\$30M^	P		MW								
GRIFFITH HOSPITAL REDEVELOPMENT	NA	\$250M	P				MW						
JOHN HUNTER HEALTH AND INNOVATION PRECINCT	NA	\$780M	P	PM CM AR			MW						
MANNING HOSPITAL REDEVELOPMENT STAGE 2	NA	\$100M	P	PM CM AR	ES								
MORISSET HOSPITAL	🧠	\$150M to \$200M^	P		PM CM AR ES								
NEPEAN HOSPITAL REDEVELOPMENT STAGE 2	NA	\$450M	P		PM AR EW								EW
NEW BANKSTOWN-LIDCOMBE HOSPITAL	NA	\$1.3B	P	PM CM AR ES									
NEW SHELLHARBOUR HOSPITAL	NA	\$720M	P	AR ES				EW					MW
ROUSE HILL HOSPITAL STAGE 1	NA	\$300M	P		PM CM AR								EW
ROYAL PRINCE ALFRED HOSPITAL REDEVELOPMENT	NA	\$750M	P					EW					
RURAL AMBULANCE INFRASTRUCTURE RECONFIGURATION STAGE 2	🚑	\$100M^	P	AR			MW						

\*ESTIMATED TOTAL PROJECT COST AS IN THE NSW BUDGET 2020-21  
 ^THESE ARE PART OF THE PROGRAM OF WORKS

PROJECT	PROGRAM	VALUE*	CURRENT PHASE	2021				2022					
				Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
RYDE HOSPITAL UPGRADE	NA	\$479M	P	PM CM AR									
SHOALHAVEN HOSPITAL REDEVELOPMENT	NA	\$438M	P									EW	MW
ST GEORGE HOSPITAL REDEVELOPMENT STAGE 3	NA	\$385M	P	AR ES									MW
SUTHERLAND HOSPITAL OPERATING THEATRE COMPLEX UPGRADE	NA	\$81.5M	P				MW						
SYDNEY CHILDREN'S HOSPITAL RANDWICK REDEVELOPMENT STAGE 1	NA	\$608M	P				EW						
TAMWORTH HOSPITAL BANKSIA UNIT	🧠	<\$50M^	P				EW						MW
THE CHILDREN'S HOSPITAL AT WESTMEAD STAGE 2 REDEVELOPMENT	NA	\$619M	P										MW
TWEED VALLEY HOSPITAL DEVELOPMENT CAR PARK	NA	\$50M	C				MW						

\*ESTIMATED TOTAL PROJECT COST AS IN THE NSW BUDGET 2020-21  
 ^THESE ARE PART OF THE PROGRAM OF WORKS

## STAYING UP TO DATE

### Partner opportunities

Monitor the list of awarded contracts to seek out opportunities with our delivery partners. Visit the NSW eTenders website: **[tenders.nsw.gov.au](https://tenders.nsw.gov.au)**

### Prequalification panels

To apply and find further information on Health Infrastructure's Construction Services Contractor Procurement List visit the NSW eTenders website: **[tenders.nsw.gov.au](https://tenders.nsw.gov.au)**

Consultancies can apply and find more information about whole-of-government prequalification panels by visiting the NSW Procurement website: **[procurement.nsw.gov.au](https://procurement.nsw.gov.au)**

## CONTACT US

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 Health Infrastructure

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